

# **STATISTICAL SECTION**



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**General Governmental Expenditures by Function (1)**  
**Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>General Government</b>	<b>Public Safety</b>	<b>Health and Sanitation</b>	<b>Highway and Streets</b>	<b>Welfare</b>
1991	\$ 17,927,583	\$ 22,172,950	\$ 1,665,330	\$ 10,250,695	\$ 1,476,057
1992	13,513,627	23,169,625	2,397,552	11,559,540	1,287,494
1994 (2)	23,632,081	35,347,208	3,584,951	20,668,958	1,799,492
1995	13,024,281	23,949,556	2,412,168	13,238,142	1,089,981
1996	14,047,737	24,822,918	2,356,684	14,468,980	1,118,771
1997	11,878,493	25,163,363	2,451,268	16,126,906	1,035,032
1998	11,469,775	27,063,571	2,544,046	16,538,533	1,524,002
1999	15,082,402	28,775,663	1,984,397	17,426,902	932,944
2000	17,751,003	29,689,148	2,304,060	18,505,080	1,213,010
2000 (4)					
2000	17,751,003	29,689,148	2,304,060	18,505,080	1,213,010
2001	17,384,526	32,148,521	2,620,250	19,717,326	1,401,741
2001 (4)					
2001	17,384,526	32,148,521	2,620,250	19,717,326	1,401,741

**Notes**

- (1) Includes the General Fund only prepared using GAAP basis.
- (2) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.
- (3) Beginning in fiscal 1995 many recreation functions were accounted for in the Enterprise Fund.
- (4) MSD is included as a governmental discrete component unit in fiscal years 2001 and 2000.
- (5) City and MSD combined school chargebacks , were not allocated to school department from other general fund departments prior to this year.

City of Manchester, New Hampshire  
Table I

Education	Parks and Recreation	Debt Service	Total Expenditures
\$ 57,836,148	\$ 2,505,746	\$ 8,721,391	\$ 122,555,900
60,590,951	2,558,570	9,893,001	124,970,360
94,826,842	3,779,205	17,505,727	201,144,464
65,080,717	1,088,965	(3) 15,501,374	135,385,184
70,883,458	1,166,400	15,290,065	144,155,013
69,740,141	1,158,885	16,872,450	144,426,538
78,409,488	1,169,744	16,164,151	154,883,310
79,988,320	2,411,070	19,733,680	166,335,378
3,049,175	2,790,074	13,522,285	88,823,835
107,809,716 (5)		8,407,080	116,216,796
110,858,891	2,790,074	21,929,365	205,040,631
2,184,410	2,940,972	13,873,698	92,271,444
108,250,789		8,194,461	116,445,250
110,435,199	2,940,972	22,068,159	208,716,694

**General Governmental Revenues by Source (1)**  
**Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>Taxes</b>	<b>Federal and State</b>	<b>Charges for Sales and Services</b>	<b>Licenses and Permits</b>
1991	\$ 92,751,472	\$ 10,824,216	\$ 10,948,656	\$ 7,619,777
1992	96,384,724	11,298,841	10,383,221	7,866,756
1994 (2)	100,952,145	17,704,791	17,388,372	13,116,970
1995	95,650,105	13,191,242	10,795,404	10,192,255
1996	100,570,543	13,645,131	11,120,727	11,120,727
1997	103,951,582	14,354,349	11,578,643	13,802,836
1998	107,223,578	18,769,545	13,711,063	14,129,835
1999	117,348,501	17,963,054	14,138,976	14,969,847
2000	60,190,452	7,302,746	3,615,039	16,212,440
2000 (3)	23,167,248 (4)	71,911,186	13,458,205	-
2000	83,357,700	79,213,932	17,073,244	16,212,440
2001	58,628,056	7,146,789	3,898,497	18,432,863
2001 (3)	26,968,740 (4)	72,758,132	15,689,722	-
2001	85,596,796	79,904,921	19,588,219	18,432,863

**Notes**

- (1) Includes the General Fund only using GAAP basis.
- (2) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.
- (3) MSD is included as a governmental discrete component unit beginning in fiscal year 2000.
- (4) The City issues a combined property tax bill for both local and state funding.  
The State portion is included in federal and state.

Interest	Other	Total Revenues
\$ 738,442	\$ 2,171,024	\$ 125,053,587
569,787	1,446,946	127,950,275
1,752,094	5,086,908	156,001,280
1,856,668	3,200,885	134,886,559
2,426,075	2,969,759	141,852,962
2,342,522	3,100,525	149,130,457
2,008,604	1,403,320	157,245,945
1,989,669	1,384,046	167,794,093
2,548,473	6,655,281	96,524,431
-	5,626,537	114,163,176
2,548,473	12,281,818	210,687,607
2,255,766	7,942,319	98,304,290
443,944	1,153,134	117,013,672
2,699,710	9,095,453	215,317,962

**Property Tax Levies and Collections  
Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>Total Tax Levy</b>	<b>Current Tax Collections (1)</b>	<b>Percent of Current Taxes Collected</b>	<b>Delinquent Tax Collections (1)</b>
1991	\$ 101,054,922	\$ 83,394,624	82.52%	\$ 9,934,709
1992	104,807,584	90,504,074	86.35%	16,443,970
1994 (2)	105,408,690	100,530,691	95.37%	16,428,716
1995	106,908,274	102,767,174	96.13%	7,196,199
1996	106,457,759	103,886,028	97.58%	4,683,658
1997	113,630,813	110,590,166	97.32%	3,464,940
1998	114,851,627	112,425,511	97.89%	2,869,480
1999	120,680,494	117,945,857	97.73%	4,035,991
2000	67,984,582	66,760,839		2,539,282
2000 (3)	47,634,400	46,853,452		-
2000	115,618,982	113,614,291	98.56%	2,539,282
2001	63,738,811	62,873,748		1,888,350
2001 (3)	52,484,694	51,774,711		466,996
2001	116,223,505	114,648,459	98.64%	2,355,346

**Notes**

- (1) Actual collections of levy, including additional warrants (less refunds), and amounts refundable, including proceeds from tax titles, possessions, abatements and other credits.
- (2) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion
- (3) MSD is included as a governmental discrete component unit in fiscal years 2001 and 2000.

City of Manchester, New Hampshire  
Table III

Total Tax Collections (1)	Ratio of Total Tax Collections to Total Tax Levy	Outstanding Delinquent Taxes	Ratio of Delinquent Taxes to Total Tax Levy
\$ 93,329,333	92.36%	\$ 25,252,260	24.99%
106,948,044	102.04%	23,111,800	22.05%
116,959,407	110.96%	11,561,083	10.97%
109,963,373	102.86%	8,505,985	7.96%
108,569,686	101.98%	6,394,058	6.01%
114,055,106	100.37%	5,969,765	5.25%
115,294,991	100.39%	5,526,401	4.81%
121,981,848	101.08%	4,225,047	3.50%
69,300,122			
46,853,452			
116,153,574	100.64%	3,690,455	2.82%
64,762,098			
52,241,707			
117,003,805	100.67%	2,910,155	2.50%

**Assessed and Estimated Actual Value of Taxable Property  
Last Ten Fiscal Years**

Fiscal Year	RESIDENTIAL REAL PROPERTY		NON-RESIDENTIAL REAL PROPERTY	
	Assessed Value	Estimated Market Value	Assessed Value	Estimated Market Value
1991	\$ 2,221,142,045	\$ 2,174,937,355	\$ 1,751,508,205	\$ 1,760,083,262
1992	2,179,653,000	1,951,464,973	1,666,868,000	1,538,463,493
1994 (3)	2,181,699,800	1,885,184,683	1,591,546,500	1,417,626,676
1995	2,189,624,800	1,832,332,667	1,546,090,000	1,333,994,744
1996	2,207,856,400	1,843,933,159	1,470,693,500	1,267,839,224
1997	2,236,972,700	1,928,424,741	1,455,775,600	1,254,978,966
1998	2,259,471,600	1,984,603,953	1,465,117,900	1,286,884,409
1999	2,282,638,700	2,037,888,314	1,521,938,800	1,358,752,611
2000	2,304,804,600	2,093,183,725	1,557,536,400	1,414,527,654
2001	2,336,235,300	2,157,786,367	1,560,443,200	1,441,251,686

Notes

- (1) Exemptions for the blind and elderly.
- (2) Amounts shown are net taxable assessed values after deducting exemptions for the blind and elderly.
- (3) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.

City of Manchester, New Hampshire  
Table IV

Exemptions (1)	TOTAL		Ratio of Total Assessed Value to Total Estimated Market Value
	Assessed Value (2)	Estimated Market Value	
\$ 56,800,900	\$ 3,915,849,350	\$ 3,935,020,617	99.51%
65,313,250	3,781,207,750	3,489,928,466	108.35%
65,233,500	3,708,012,800	3,302,811,359	112.27%
65,964,850	3,669,749,950	3,166,327,411	115.90%
67,420,550	3,611,129,350	3,111,772,383	116.05%
68,416,750	3,624,331,550	3,183,403,707	113.85%
60,331,000	3,664,258,500	3,271,488,362	112.01%
64,695,250	3,739,882,250	3,396,640,925	110.11%
64,609,150	3,797,731,850	3,507,711,379	108.27%
64,874,250	3,831,804,250	3,599,038,053	106.47%

**Special Assessment Billings and Collection -  
Central Business District  
Last Ten Fiscal Years**

<u>Fiscal Year</u>	<u>Total Assessment Billings</u>	<u>Current Collections</u>	<u>Percent of Billings Collected</u>	<u>Delinquent Assessment Collections</u>
1991	\$24,003	\$ 13,833	57.63%	-
1992	31,624	17,202	54.40%	\$ 10,170
1994 (1)	35,577	35,577	100.00%	14,422
1995	40,600	40,600	100.00%	-
1996	180,374	180,108	99.85%	-
1997	150,272	149,300	99.35%	164
1998	167,176	155,238	92.86%	-
1999	223,818	222,206	99.28%	11,958
2000	221,289	218,844	98.90%	2,432
2001	205,833	204,208	99.21%	1,505

Notes

(1) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.

<u>Total Collections</u>	<u>Total Collections as a Percent of Total Billings</u>	<u>Outstanding Delinquent Assessments</u>	<u>Ratio of Delinquent Assessments to Total Billings</u>
\$ 13,833	57.63%	\$ 10,170	42.37%
27,372	86.55%	14,422	45.60%
49,999	140.54%	-	0.00%
40,600	100.00%	-	0.00%
180,108	99.85%	266	0.15%
149,464	99.46%	1,074	0.71%
155,238	92.86%	13,032	7.80%
234,164	104.62%	2,686	1.20%
221,276	99.99%	2,699	1.22%
205,713	99.94%	2,819	1.37%

**REAL PROPERTY TAX RATES**

Fiscal Year	Rate per thousand (1)				Total
	City	School Local	School State	County	
1991	\$ 10.62	\$ 13.54		\$ 1.71	\$ 25.87 (2)
1992	11.38	14.29		2.11	27.78
1994	4.20	22.24		2.11	28.55 (3)
1995	10.93	15.73		2.00	28.66
1996	10.29	17.32		2.02	29.63
1997	11.37	17.42		2.05	30.84
1998	11.88	17.31		1.97	31.16
1999	12.17	18.47		1.91	32.55
2000	15.53	6.10	\$ 6.94	1.92	30.49 (4)
2001	14.74	7.04	\$ 6.86	2.04	30.68

**Notes**

- (1) Rates are based on assessed value of property. Assessment rate for real property is 100% percent.
- (2) 1991 tax rate reflects the new assessed valuation determined through a Citywide valuation.
- (3) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.
- (4) Beginning in 2000, Rate includes Statewide tax for education.

**Base Valuation - Real Estate**

**\$ 5,133,670,248 \***

**Legal Debt Limit (City):**

9.75% of Base Valuation \$ 500,532,849

Amount of Debt Applicable to Legal Debt Limit:

Total Bonded Debt for General Government	\$ 110,870,443	
Recreation Enterprise Debt	1,199,200	
Aggregation Enterprise Debt	80,000	
Less: Debt for fiscal year conversion	(15,541,425)	
Less: Debt for urban redevelopment	(4,153,922)	
Less: Debt for parking facilities	(3,289,599)	89,164,697

Legal Debt Limit - City \$411,368,152

**Legal Debt Margin:**

Percent of:

Legal Debt Margin Outstanding	17.8%
Legal Debt Margin Available	82.2%
	<u>100.0%</u>

**Legal Debt Limit (School):**

7% of Base Valuation \$ 359,356,917

Amount of Debt Applicable to Legal Debt Limit:

Bonded Debt for School District	\$ 42,836,164	
Less: Debt for fiscal year conversion	(8,081,541)	34,754,623

Legal Debt Limit - School \$ 324,602,294

**Legal Debt Margin:**

Percent of:

Legal Debt Margin Outstanding	9.7%
Legal Debt Margin Available	90.3%
	<u>100.0%</u>

**Legal Debt Limit (Water and Waste Water):**

10% of Base Valuation \$ 513,367,025

Amount of Debt Applicable to Legal Debt Limit:

Debt for water projects	\$ 8,951,455	
Debt for sewer projects	36,344,462	45,295,917

Legal Debt Limit - Water & Wastewater \$ 468,071,108

**Legal Debt Margin:**

Percent of:

Legal Debt Margin Outstanding	8.8%
Legal Debt Margin Available	91.2%
	<u>100.0%</u>

**Summary of Base Valuation:**

1999 Net Local Assessed Valuation	\$ 3,896,678,500
State of New Hampshire Dept. of Revenue Administration Inventory Adjustment	1,071,691,001
State of New Hampshire Dept. of Revenue Administration Shared Revenue Adjustment	165,300,747
	<u>\$ 5,133,670,248</u>

\* The general debt limit of the City is 9.75% of base valuation. The base valuation for computing the debt limit is determined by adding the amount of taxable property lost to cities, towns and districts as a result of the enactment of the State Business Profit Tax Law to the "equalize assessed valuation". Not more than 7% of the base valuation may be incurred for school purposes. Water and sewer projects ordered by the State Water Supply and Pollution Control Commission, self-supporting sewer debt, debt for urban redevelopment and housing purposes, and overlapping debt are excluded from the measure of indebtedness. Other water projects are subject to a separate, special debt limit of 10% of the City's base valuation. Borrowings authorized by legislative acts rather than the general municipal finance statutes are sometimes excluded from a city or town's debt limit. The Total Equalized Valuation figure includes Utility Valuation and Railroad Monies Reimbursements.

**Ratio of Net General Obligation Bonded Debt to  
Assessed Value and Net Bonded Debt Per Capita  
Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>Population (1)</b>	<b>Assessed Value (2)</b>	<b>Gross Bonded Debt</b>	<b>Debt Payable from Enterprise Revenues</b>
1991	98,722	\$ 3,915,849,350	\$ 87,520,005	\$ 24,818,000
1992	99,567	3,781,207,750	122,330,478	64,425,408
1994 (3)	101,039	3,708,012,800	175,916,541	64,160,633
1995	100,668	3,669,749,950	183,319,614	81,919,281
1996	101,900	3,611,129,350	201,193,606	83,240,962
1997	102,675	3,624,331,550	185,624,973	79,118,458
1998	103,330	3,664,258,500	196,451,555	75,198,876
1999	105,221	3,739,882,250	303,770,286	196,421,507
2000	106,180	3,797,731,850	381,830,519	254,435,951
2001	107,006	3,831,804,250	371,180,560	260,310,117

**Notes**

- (1) Population figures acquired from State of New Hampshire, Planning Department.
- (2) From Table IV.
- (3) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.

Net General Obligation Bonded Debt	Ratio of Net General Obligation Bonded Debt to Assessed Value	Net General Obligation Bonded Debt Per Capita
\$ 62,702,005	1.60%	\$ 635
57,905,070	1.53%	582
111,755,908	3.01%	1,106
101,400,333	2.76%	1,007
117,952,644	3.27%	1,158
106,506,515	2.94%	1,037
121,252,679	3.31%	1,173
107,348,779	2.87%	1,020
127,394,568	3.35%	1,200
110,870,443	2.89%	1,036

**Ratio of Annual Debt Service Expenditures for General Obligation  
Bonded Debt to Total General Governmental Expenditures (1)  
Last Ten Fiscal Years**

**City of Manchester, New Hampshire  
Table IX**

<b>Fiscal Year</b>	<b>Total General Governmental Expenditures (City/MSD)</b>	<b>Bonded Debt Expenditures (2)</b>	<b>Ratio of Debt Service to General Governmental Expenditures</b>
1991	\$ 122,555,900	\$ 8,721,391	7.12%
1992	124,970,360	9,893,001	7.92%
1994 (3)	201,144,464	17,505,727	8.70%
1995	135,385,184	15,501,374	11.45%
1996	144,155,013	15,290,065	10.61%
1997	144,426,538	16,872,450	11.68%
1998	154,883,310	16,164,151	10.44%
1999	166,335,378	19,733,680	11.86%
2,000	88,823,835	13,522,285	
2,000 (4)	100,643,360	8,477,713	
2,000	189,467,195	21,999,998	11.61%
2001	92,271,444	13,873,698	
2001 (4)	104,032,817	8,194,461	
2001	196,304,261	22,068,159	11.24%

**Notes**

- (1) Includes the General Fund only.
- (2) General obligation bonds reported in enterprise funds have been excluded.
- (3) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.
- (4) MSD is included as a governmental discrete component unit in fiscal years 2001 and 2000.

**DIRECT DEBT:**

School	\$ 34,754,623
Parking Facilities	3,289,599
Urban renewal	4,153,922
Fiscal Year Conversion	15,541,425
Other	<u>53,130,874</u>
	<u>\$ 110,870,443</u>

**OVERLAPPING DEBT:**

<u>Overlapping Entity</u>	<u>Outstanding Debt</u>	<u>City Estimated Share (1)</u>	
		<u>%</u>	<u>\$ Amount</u>
Hillsborough County (2)	\$ 1,400,000	21.89%	\$ 306,460

**Notes**

- (1) Estimated share and dollar amount of outstanding debt based upon City's share of total 2001 assessments to member communities.
- (2) Source: Hillsborough County Treasurer. Share varies on basis of most recent equalized assessed valuation as determined by the State Department of Revenue Administration of New Hampshire. Estimated share shown here is based on the 2000 equalized assessed valuation.

**Revenue Bond Coverage  
Last Ten Fiscal Years**

<u>Fiscal Year</u>	<u>Gross Revenue</u>	<u>Expenses (1)</u>	<u>Net Revenue Available for 1992 Debt Service</u>
1991	\$ 4,866,305	\$ 3,746,791	N/A
1992	5,141,217	3,537,079	N/A
1994 (2)	9,143,656	7,276,891	\$ 1,866,765
1995	8,898,791	5,710,017	3,188,774
1996	9,327,954	5,989,549	3,338,405
1997	10,464,648	6,335,497	4,129,151
1998	11,586,104	6,459,977	5,126,127
1999	21,831,476	11,136,557	10,694,919
2000	25,347,377	13,336,522	12,010,855
2001	32,183,363	13,909,243	18,274,120

**Notes** \_\_\_\_\_

- (1) Exclusive of depreciation and bond interest.
- (2) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.
- (3) Principal, interest, and O&M reserve required at year end to fund three months of operations and maintenance expense.

REQUIREMENTS		Net Revenue Available for 1998/2000 Debt Service	REQUIREMENTS	
1992 Debt Service Total (3)	Coverage		1998 and 2000 Debt Service Total (3)	Coverage
N/A	N/A			
N/A	N/A			
\$ 1,396,743	1.34			
4,015,111	0.79			
3,993,449	0.84			
3,329,084	1.24			
3,308,280	1.55			
3,306,450	3.23			
3,331,255	3.61	\$ 8,679,600	\$ 4,266,791	2.03
3,332,688	5.48	\$ 14,941,432	\$ 6,866,107	2.18

**Ratio of Bonded Debt Expenditures  
to Local Revenues (1)  
Last Ten Fiscal Years**

**City of Manchester, New Hampshire  
Table XII**

<b>Fiscal Year</b>	<b>Local Revenues</b>	<b>Bonded Debt Expenditures</b>	<b>Ratio of Bonded Debt Expenditures To Local Revenues</b>
1991	\$ 114,229,371	\$ 8,721,391	7.63%
1992	116,651,434	9,893,001	8.48%
1994 (2)	138,527,744	17,505,727	12.64%
1995	121,695,317	15,501,374	12.74%
1996	128,162,993	15,290,065	11.93%
1997	134,776,108	16,872,450	12.52%
1998	138,476,400	16,164,151	11.67%
1999	149,831,039	19,733,680	13.17%
2000	89,221,685	13,522,285	16.73%
2000 (3)	42,251,990	8,477,713	
2000	131,473,675	21,999,998	
2001	91,157,501	13,873,698	16.30%
2001 (3)	44,255,540	8,194,461	
2001	135,413,041	22,068,159	

**Notes**

- (1) Includes the General Fund only.
- (2) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.
- (3) MSD is included as a governmental discrete component unit beginning in fiscal year 2000.

Fiscal Year	Population (1)	NH Per Capita Income (2)	School Enrollment (3)	Manchester Unemployment Rate (4)
1991	98,722	\$ 25,698	14,367	7.20%
1992	99,490	24,988	14,597	7.50%
1994	101,039	23,704	15,032	6.60%
1995	100,668	25,400	15,355	4.60%
1996	101,900	26,526	16,587	4.00%
1997	102,675	26,615	16,791	2.90%
1998	103,330	27,806	17,104	2.70%
1999	105,221	29,303	16,467	2.40%
2000	106,180	31,114	16,693	2.50%
2001	107,006	33,332	16,942	2.80%

Source

- (1) State of New Hampshire, Planning Department
- (2) U.S. Department of Commerce, Bureau of Economic Analysis, estimated based on most recent data available.
- (3) School Department
- (4) State of New Hampshire, Economic and Labor Market Information Bureau

<u>Fiscal Year</u>	<u>New Commercial Construction Value</u>	<u>New Residential Construction Value</u>	<u>Total Construction Value (1)</u>	<u>Bank Deposits (2)</u>	<u>Airport Tonnage (3)</u>
1991	\$ 33,112,010	\$ 9,736,776	\$ 42,848,786	\$ 4,042,659	25,934
1992	3,000,860	12,536,610	15,537,470	2,221,554	25,934
1994 (4)	7,628,500	12,482,470	20,110,970	8,415,277	68,889
1995	7,904,712	30,400,084	38,304,796	(5)	51,774
1996	32,708,609	31,213,466	63,922,075	(5)	59,736
1997	57,985,836	35,906,571	93,892,407	(5)	57,350
1998	51,086,703	26,496,083	77,582,786	(5)	65,513
1999	22,034,115	16,466,026	38,500,141	(5)	72,135
2000	21,514,398	20,446,608	41,961,006	(5)	83,227
2001	49,137,554	27,493,997	76,631,551	(5)	80,711

Notes

(1) City of Manchester, Building Department

(2) Source: Sheshunoff Reports and State Banking Commissioner  
1991 and 1992 are Manchester deposits only. 1994 represents state-wide amounts. Individual municipal breakdowns are not available at this time.

(3) City of Manchester, Airport Authority.

(4) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.

(5) Unavailable

<u>Name of Business</u>	<u>Type of Business</u>	<u>Real Property Assessed Value</u>	<u>% of Total Assessed Value</u>
Manchester Mall Realty Trust	Retail Mall	\$ 68,500,000	1.80%
Public Service Co. of NH	Utility	61,436,600	1.62%
Keyspan Energy	Utility	32,600,200	0.86%
IPC Office Properties, LLC	Utility	21,253,600	0.56%
New England Mutual Life Insurance Company	Insurance	16,000,000	0.42%
Cotter Company	Warehouse/Distributor	14,485,000	0.38%
Portnoy, Barry M. Tee	Medical Insurance	13,412,400	0.35%
May Center Associates Corp	Retail Store	13,063,700	0.34%
The Hitchcock Clinic	Healthcare Facility	12,854,200	0.34%
East Side Realty Trust	Retail Complex	<u>12,000,000</u>	<u>0.32%</u>
		<u>\$ 265,605,700</u>	<u>6.99%</u>

Source \_\_\_\_\_  
City of Manchester, Board of Assessor

**Governmental Expenditures Per Capita (1)**  
**Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>Population</b>	<b>General Government</b>	<b>Public Safety</b>	<b>Health and Sanitation</b>	<b>Highway and Streets</b>
1991	98,722	\$182	\$225	\$17	\$104
1992	99,490	136	233	24	116
1994	(2) 101,039	156	233	24	136
1995	100,668	129	238	24	132
1996	101,900	138	244	23	142
1997	102,675	116	245	24	157
1998	103,330	111	262	25	160
1999	105,221	143	273	19	166
2000	106,180	167	280	22	174
2001	107,006	162	300	24	184

Notes

(1) Includes the General Fund only.

(2) Fiscal 1994 represents an 18 month operating budget to cover the City's fiscal year conversion period.

City of Manchester, New Hampshire  
Table XVI

Welfare	Education	Parks and Recreation	Debt Service	MSD	Total
\$15	\$586	\$25	\$88		\$1,242
13	609	26	99		1,256
12	626	25	116		1,328
11	646	11	154		1,345
11	696	11	150		1,415
10	679	11	164		1,406
15	759	11	156		1,499
9	760	23	188		1,581
11	29	26	207	\$ 1,095	2,011
13	20	27	206	1,088	2,024

Date of Incorporation	June 1846
Form of Government	Mayoral
Number of employees:	
City	1,390
School	1,618
Area in square miles	33.906
Number of registered voters	44,474
Total population	107,006
Total number of properties	30,635
Total taxable properties	29,475
Total tax-exempt properties	1,160
Manchester, New Hampshire facilities and services:	
Miles of streets	398
Number of street lights	8,675
Culture and recreation:	
Golf course	1
Ski area	1
Parks	73
Park acreage	1,224
Athletic fields, basketball and tennis courts	74
Indoor ice arenas	2
Fire Department:	
Number of stations	9
Number of fire personnel and officers	243
Number of fire/hazardous condition calls	4,453
Number of emergency medical service calls	8,362
Police Protection:	
Number of stations	6
Number of police personnel and officers	280
Number of motorized patrol units	15
Number of bike patrol units	6
Number of mounted patrol units	2
Total number of arrests	5,194
Total number of calls for service	95,988
Sewerage System:	
Miles of sanitary sewers	342
Sewage pumping stations	13
Number of service connections	23,352
Water System:	
Miles of water mains	470
Number of service connections	29,398
Number of fire hydrants	3,164
Daily average consumption in gallons	16,912,000
Education:	
Number of elementary schools	15
Number of secondary schools	8
Number of full time equivalent instructors K-12	1,251
Airport:	
Number of employees	57
Number of enplanements	1,627,348
Number of carriers	8